# Dev+Ops

#### Working towards Continuous Delivery



Beautiful accounting software



#### Intro

- Product Owner Xero
- DevOps Team Leader Xero
- Release Manager Gameloft
- MultiPlayer Team Lead Microgaming







"There should be two tasks for a human being to perform to deploy software into an environment: 1- Pick the version and environment

2- Press the "deploy" button."

**David Farley - Continuous Delivery** 





### Back in the day....



#### **Developers**

- Project Requirements
- Write Code
- Test Code

#### Process Blackhole

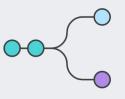
- Little or no feedback
- Tensions



#### Operations

- Infrastructure Requirements
- Maintain
- Deploy Code





# Development Improvements (CI)

"Continuous Integration is a software development practice where members of a team integrate their work frequently."

"The whole point of continuous integration is to find problems as soon as you can."

http://www.martinfowler.com/articles/continuousIntegration.html

Martin Flower, 2006





# Development Improvements (Agile)

- Individuals and interactions over processes and tools
- Working software over comprehensive documentation
- Customer collaboration over contract negotiation
- Responding to change over following a plan

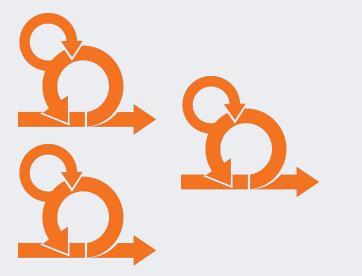
\*That is, while there is value in the items on the right, we value the items on the left more.





### Agile and Operations...oh boy

#### **Multiple Development Teams**





**One Operations Team** 



Release once a month



Release 1.0, 1.1, 2.0, 2.4 Every 2 weeks



### **Solutions**

- Throw more people at the problem!!
- Slow Development down!!
- Get Operations to be Agile!!
- Just stop shipping code and maintain the servers!!





### And then DevOps arrived

- 1 team to Plan, Dev, Test, Release, Deploy and Monitor
- 1 Autonomous, cross functional team
  - Developers
  - Testers
  - Infrastructure Engineers
- "Own" their infrastructure
- High Trust environment





### What is DevOps?

- Autonomous cross functional teams that can deploy when they need to
- Development and Operations working together



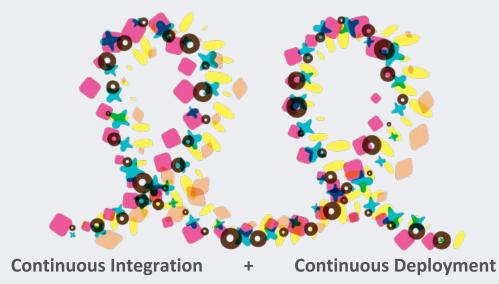


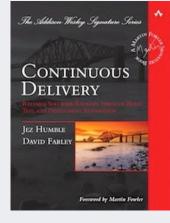
## What DevOps is not!

- A central team in an organization
- An excuse to hit every problem with a hammer
- A reason to forget about Security, Redundancy and Uptime



### **Continuous Delivery**









### **DevOps Metrics**

- Deployment (or Change) Frequency
  - How fast can you ship change?
- Change Lead Time
  - Total time of development to deployment.
- Change Failure Rate
  - How many times does a deployment fail?
- Mean Time To Recover
  - How fast can we recover from failure?

#### http://devops.com/2015/01/26/metrics-devops/

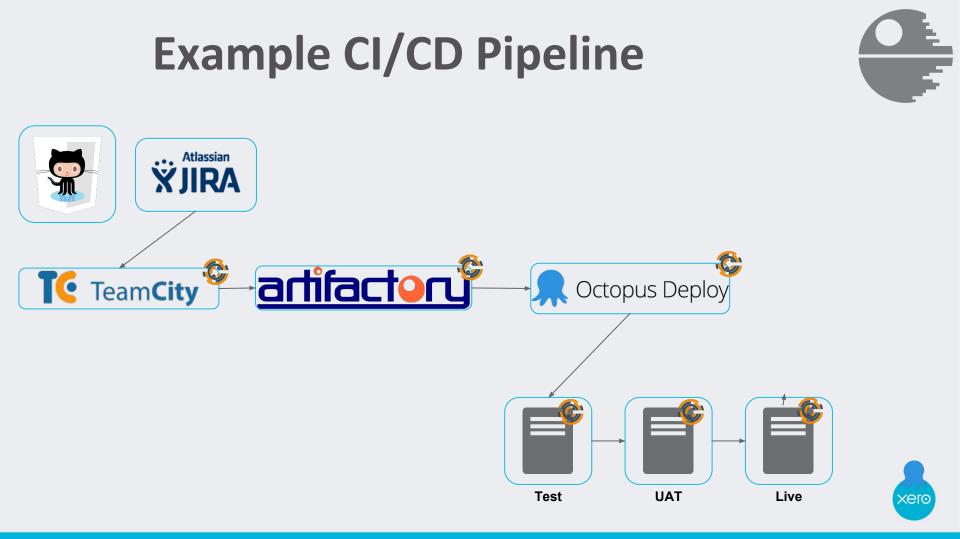


### **DevOps Tools**

- Continuous Integration
  - TeamCity
  - Jenkins
  - Travis
- Issue Tracking
  - o Jira
  - Fogbugz
  - GitHub Issues
- Continuous Deployment
  - GoCD
  - OctopusDeploy
  - AWS CodeDeploy
- Configuration State Management
  - Chef
  - Puppet









#### The Cloud...feels like cheating







Google Cloud Platform





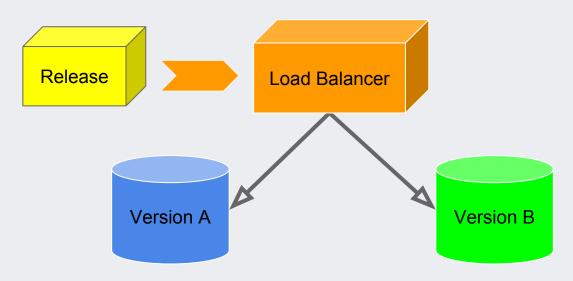
## **Deployment Techniques**

- Blue/Green Deployments
- VM Baking
- Always Rolling Forward





## **Blue/Green**







#### **VM Baking**



VM Spin Up

**Install Software** 

**Snapshot & Store** 



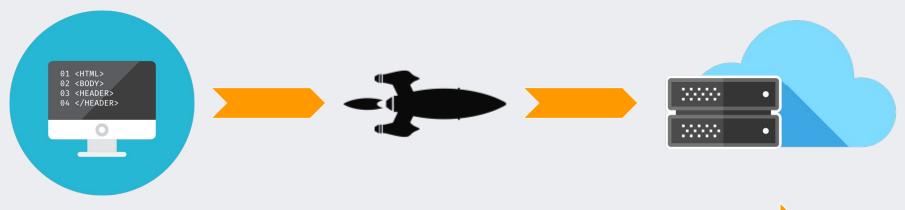
# **Rolling Forward**



xer

"Continuous Delivery aims to make releases boring, so we can deliver

frequently and get fast feedback on what users care about."



https://www.thoughtworks.com/continuous-delivery

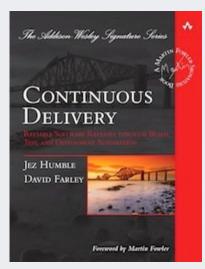
**Swift Deployment Process** 

#### Q&A





### **Required Reading**



From the authors of The Visible Ops Handbook



A Novel About IT, DevOps, and Helping Your Business Win

Gene Kim, Kevin Behr, and George Spafford

